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# Stanford University

Compiled March 2025



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1. **Search Process**
    a. Search Firm: Elevate Talent
    b. Committee Members
        i. Amy Brooks (Co-Chair) (Bio, LinkedIn), Member of the Stanford Board of Trustees and President, New Business Ventures, National Basketball Association
        ii. Jay Mitchell (Co-Chair) (Bio, LinkedIn), Stanford Faculty Athletics Representative and Professor of Law, Emeritus
        iii. Alia Crum (Bio, LinkedIn), Associate Professor of Psychology and, by courtesy, of Medicine
        iv. Asher Hong (Bio), Men's Gymnastics Student-Athlete
        v. Condoleezza Rice (Bio, LinkedIn), Tad & Dianne Taube Director of the Hoover Institution
        vi. Jesse Rogers (Bio), Stanford Alumnus, Co-Founder and Managing Director of Altamont Capital Partners, Former Stanford Athletics Board and DAPER Investment Fund Member
        vii. Tara VanDerveer (Bio), Former Stanford Head Women's Basketball Coach
        viii. Howard Wolf (Bio, LinkedIn), Vice President for Alumni Affairs and President of the Stanford Alumni Association
    c. Application & Position Details

2. **University Leadership**
    a. Office of the President: Jonathan Levin (Bio, CV, LinkedIn)
        i. Began tenure in August 2024; previously served as the Philip H. Knight Professor and Dean of Stanford Graduate School of Business
        ii. Speeches & Writings
        iii. Past Presidents
    b. Organizational Chart
    c. University Governance
        i. Officers
            1. Jenny Martinez (Bio), Provost
            2. Randy Livingston (Bio), Vice President for Business Affairs & Chief Financial Officer
                a. Retiring when successor is named

3. Martin Shell (Bio, LinkedIn), Vice President and Chief External Relations Officer
4. Debra Zumwalt (Bio, LinkedIn), Vice President and General Counsel
5. Jon Denney, '85 (Bio, LinkedIn), Vice President for Development
    a. Retiring at end of 2024-25 academic year
6. Elizabeth Zacharias (Bio, LinkedIn), Vice President for Human Resources
7. Robert C. Reidy (Bio, LinkedIn), Vice President for Land, Buildings and Real Estate
8. Farnaz Khadem (Bio, LinkedIn), Vice President for University Communications
9. Robert Wallace (Bio, LinkedIn), CEO Stanford Management Company
10. Howard E. Wolf, '80 (Bio, LinkedIn), President of the Stanford Alumni Association
11. John Sarrao (Bio), Director of SLAC National Accelerator Laboratory
12. Kathryn (Kam) Moler (Bio, LinkedIn), Vice President for SLAC and Board of Overseers Chair
13. Condoleezza Rice (Bio, LinkedIn), Director of Hoover Institution
14. Deborah Cullinan (Bio, LinkedIn), Vice President for the Arts
15. Patrick Dunkley (LinkedIn), Vice Provost for Institutional Equity, Access, and Community
16. Michelle Bhatia (Bio, LinkedIn), Chief of Staff to the President

ii. Committee on Athletics, Physical Education and Recreation

1. Jay A. Mitchell (Chair) (Bio, LinkedIn), Faculty Athletic Representative, Professor (Teaching) of Law, Emeritus
2. Eric Bettinger (Bio, LinkedIn), Conley DeAngelis Family Professor, Professor of Education, Senior Fellow at the Hoover Institution and at the Stanford Institute for Economic Policy Research and Professor, by courtesy, of Economics at the GSB
3. Alia Crum (Bio, LinkedIn), Associate Professor of Psychology and, by courtesy, of Medicine (Primary Care & Population Health)
4. Judith L Goldstein (Bio), Janet M. Peck Professor of International Communication, Professor of Political Science and Senior Fellow at theStanford Institute for Economic Policy Research

5. Patricia Jones (Bio), The Dr. Nancy Chang Professor, Emerita
6. Francis A. Pearman (Bio), Assistant Professor of Education
7. Caeden Greene (Bio), Undergraduate
8. Hunter Hollenbeck (Bio, LinkedIn), Student-Athlete, Men's Swimming & Diving
9. Atira O'Neil (Bio, LinkedIn), Student-Athlete, Artistic Swimming
10. Bernard Muir (Bio, LinkedIn), The Jaquish & Kenninger Director of Athletics
11. Mark DiPerna (Bio), Assistant Vice Provost & Deputy Dean of Students
12. Meredith Basil, Associate Dean of Academic Advising
13. Jacquelyn Kulgevich (Staff Liaison) (LinkedIn), Deputy Athletics Director, Student-Athlete Success

d. Board of Trustees
   i. Members
      1. Felix J. Baker (Bio), Co-Founder and Managing Partner, Baker Brothers Investments
      2. Richard N. Barton (Bio, LinkedIn), Co-Founder and Co-Executive Chairman, Zillow
      3. Aneel Bhusri (Bio), Co-Founder, Workday
      4. Roelof F. Botha (Bio, LinkedIn), Managing Partner, Sequoia Capital
      5. Amy M. Brooks (Bio, LinkedIn), President, New Business Ventures, NBA
      6. Stacy Brown-Philpot (Bio, LinkedIn), Founder and Managing Partner, Cherryrock Capital
      7. Marisa D. Brutoco (Bio, LinkedIn), Partner, Team Leader, Technology Transactions, Sheppard Mullin
      8. DeAngela J. Burns-Wallace (Bio, LinkedIn), President/CEO, The Kauffman Foundation
      9. Michael C. Camuñez (Bio, LinkedIn), President & CEO, Monarch Global Strategies LLC
      10. James G. Coulter (Bio), Founding Partner & Executive Chairman, TPG Capital, LP
      11. Roberta B. Denning (Bio)
      12. Katharine B. Duhamel (Bio, LinkedIn)
      13. José E. Feliciano (Bio, LinkedIn), Co-Founder & Managing Partner, Clearlake Capital Group LP

14. Henry A. Fernandez (Bio, LinkedIn), Chairman and CEO, MSCI Inc.
15. Angela S. Filo (Bio), Co-Founder/Board Member, Skyline Foundation
16. Sakurako D. Fisher (Bio)
17. Marc E. Jones (Bio, LinkedIn), Chairman & CEO, Aeris Communications
18. Sarah H. Ketterer (Bio, LinkedIn), CEO, Causeway Capital
19. John Kleinheinz (Bio), President and CEO, Kleinheinz Capital Partners, Inc.
20. Jane A. Lauder (Bio, LinkedIn)
21. Jonathan Levin (Bio, LinkedIn), President, Stanford University
22. Marc S. Lipschultz (Bio, LinkedIn), Co-Founder and Co-President, Blue Owl Capital
23. Carrie W. Penner (Bio, LinkedIn), Denver Broncos Football Club
24. Nadia N. Rawlinson (Bio, LinkedIn), Corporate Board Director
25. Peter Salovey (Bio, LinkedIn), Sterling Professor of Psychology; President Emeritus, Yale University
26. Lily Sarafan (chair-elect) (Bio, LinkedIn), Co-Founder and Executive Chair, The Key
27. Amit Sinha (Bio, LinkedIn), Partner, CIO and Global Head of Life Sciences Investing, Goldman Sachs
28. Elizabeth H. Weatherman (Bio, LinkedIn), Special Limited Partner, Warburg Pincus, LLC
29. Maurice C. Werdegar (Bio, LinkedIn), CEO, WTI
30. Clara Wu Tsai (Bio)
31. Jerry Yang (outgoing chair) (Bio), Founding Partner, AME Cloud Ventures
32. Charles D. Young (Bio, LinkedIn), Chief Operating Officer, Invitation Homes
33. Giuseppe P. Zocco (Bio, LinkedIn), Co-Founder, Index Ventures and Medicxi

ii. Special Committee on Athletics: the committee receives reports and advises the Board with respect to activities of the Department of Athletics and other matters concerning athletics

3. **State of the University**
    a. General Information
        i. Stanford Facts
        ii. History
        iii. Recent News
    b. Our Vision
        i. Themes
            1. Living our Values
            2. Sustaining Life
            3. Accelerating Solutions
            4. Catalyzing Discovery
            5. Preparing Citizens
        ii. Recommendations (May 2019)
    c. Master Planning
        i. Sustainable Development Study (Dec. 2008)
        ii. Campus Views
            1. Campus Map
            2. Virtual Tours
    d. US News Rankings
        i. #4 in National Universities
        ii. #4 in Best Value Schools
        iii. #12 in Writing in the Disciplines (tie)
        iv. #10 in Undergraduate Research/Creative Projects (tie)
        v. #15 in Service Learning (tie)
        vi. #17 in First-Year Experiences (tie)
        vii. #7 in Senior Capstone
        viii. #11 in Best Colleges for Veterans
        ix. #17 in Best Undergraduate Teaching (tie)
        x. #6 in Most Innovative Schools
        xi. #129 in Top Performers on Social Mobility (tie)
    e. Accreditation via WASC Senior College and University Commission
        i. Current Accreditation Status: Accredited
        ii. Most Recent Commission Action: June 30, 2023
        iii. First Accredited: 1949
    f. Safety, Security & Fire Report (2024)

4. **University Financials**
    a. Annual Financial Reports
    b. Budget Plans
    c. Financial Reviews: Moody's Investor Services // Fitch Ratings
    d. Tax Filings
    e. Giving
        i. Endowment: $36.5 billion at the start of FY24
        ii. Recent Capital Campaign Results
            1. Fundraising has shifted to a "uniquely Stanford approach": concerted effort that has many similarities with a conventional fundraising campaign, but the new approach eschews dollar goals or set timelines. The university will measure success and hold itself accountable based on the impact individual initiatives hope to have.
            2. The Stanford Challenge
                a. Launched in Oct. 2006 with five-year, $4.3 billion goal
                b. Concluded in Dec. 2011 having raised $6.2 billion
        iii. The Stanford Fund
            1. President's Fund ($10,000+)
            2. Leadership Circle ($1,000 - $9,999)
        iv. Donor Recognition
            1. Stanford Loyal (3+ years of consecutive giving)
            2. Founding Grant Society (planned giving)
            3. Founders' Circle (lifetime giving of $1 million+)
    f. Paying for School
        i. Cost-of-Attendance (2025-26)
            1. Tuition: $67,731
            2. Housing and Food: $22,167
            3. Total: $96,513
        ii. Financial Aid
            1. Stanford's financial aid program ensures that most undergraduate students graduate debt free. In the 2023-24 academic year, 88% of undergraduates graduated without debt, and those who borrowed graduated with a median debt of $13,723.
            2. Families of Stanford undergraduates with annual incomes below $100,000 and typical assets pay no tuition, room, or board.

iii. Average Scholarship/Grant for the Class of 2027

| | *Family Income* | *Average Scholarship* | *Average Net Cost* |
|---|---|---|---|
| 1. | Less than $ 75,000 | $92,303 | $4,380 |
| 2. | $75,001 - 100,000 | $87,348 | $5,890 |
| 3. | $100,001 - 125,000 | $76,834 | $13,201 |
| 4. | $125,001 - 150,000 | $69,600 | $19,979 |
| 5. | $150,001 - 200,000 | $57,205 | $31,459 |
| 6. | $200,001 - 250,000 | $44,645 | $45,520 |
| 7. | $250,001 - 300,000 | $34,919 | $54,748 |
| 8. | $300,001 - 350,000 | $25,347 | $64,234 |
| 9. | $350,001 - 400,000 | $23,511 | $65,986 |
| 10. | $400,000+ | $11,544 | $78,712 |

## 5. Personnel Contract and Financial Comparisons to Conference Peers

a. Athletic Director
b. Head Football Coach
c. Head Men's Basketball Coach
d. Head Women's Basketball Coach
e. EADA Budget Data
   i. FY23 (ACC)
   ii. FY22 (ACC)
   iii. FY23 & FY22 (Affiliate Conferences)

## 6. Internal State of the Athletic Department

a. General Information
   i. Home of Champions
   ii. Olympic Medal History
   iii. Athletics Narrative
      1. Recent News
      2. Older News of Note
         a. Women's Soccer student-athlete Katie Meyer committed suicide in 2022; her family filed a wrongful death lawsuit against the university; Katie Meyer's Law was passed in

California in 2024, requiring campuses to honor a student's request for an advisor during disciplinary hearings
    b. University announced discontinuation of 11 sports in July 2020, then rescinded the decision in May 2021
    c. In a case that gained national attention, former Men's Swimming & Diving student-athlete Brock Turner was sentenced to six months in jail for sexual assault of an unconscious woman in 2016

b. Annual Report (FY24)
c. APR & GSR Situation per Program
d. Facilities Review
    i. Arrillaga Center for Sports & Recreation (sports medicine, academics, Squash, Fencing, recreation)
    ii. Arrillaga Family Sports Center (administration, weight room)
    iii. Arrillaga Outdoor Education & Recreation Center (recreation)
    iv. Avery Aquatic Center (Swimming & Diving, Water Polo, Artistic Swimming)
    v. Beach Volleyball Stadium
    vi. Boyd & Jill Smith Family Stadium (Softball)
        1. Renovation expected to be complete in Dec. 2025
        2. Playing the 2025 season in football stadium
    vii. Burnham Pavilion & Ford Center (Gymnastics, Wrestling, Men's Volleyball)
    viii. Cobb Track and Angell Field
    ix. Klein Field at Sunken Diamond (Baseball)
    x. Maloney Field at Laird Q. Cagan Stadium (Soccer, Lacrosse)
    xi. Maples Pavilion (Basketball, Women's Volleyball, Women's Gymnastics)
    xii. Red Barn (Equestrian)
    xiii. Stanford Golf Course & Siebel Varsity Golf Training Complex
    xiv. Stanford Stadium (Football)
    xv. Arrillaga Family Rowing and Sailing Center
    xvi. Taube Family Tennis Center
        1. New facility slated for completion in early 2026
        2. Playing the 2024-25 season in Arrillaga Tennis Center-Taube Pavilion
    xvii. Varsity Field Hockey Turf
e. Student-Athlete Support Services
    i. DASH (Academic Advising/Student-Athlete Success & Well-Being)

1. Kristen Azevedo, Assistant Athletics Director, Assistant Dean • Student-Athlete Success & Well-Being
2. Additional staff: Lead Undergraduate Advising Director (2), Undergraduate Advising Director (3), Director (1), Other (2)

ii. Compliance
1. Ted Seilheimer, Associate Athletics Director • Compliance Services
2. Additional staff: Asst. AD (2), Assoc. Director (4), Asst. Director (1)

iii. Applied Sports Science & Sports Performance
1. Tyler Friedrich, Marie and Alex Shipman Associate Athletics Director • Applied Performance
2. Additional staff: Asst. AD (2), Asst. Director of Football Sports Performance (4), Asst. Olympic Sports Performance Coach (5), Associate Sports Performance Coach (2), Asst. Sports Performance Coach (3)

iv. Sports Medicine, Athletic Training & Physical Therapy
1. Geoffrey Abrams, Director • Sports Medicine
2. Athletic Training
    a. Sarah Lyons, Assistant Athletics Director • Athletic Training | Championships, Football
    b. Additional staff: Assoc. Director (5), Assoc. AT (5), Asst. AT (12), Advanced Post Grad AT (4)
3. Physical Therapy
    a. Tamara Johann Moreno, Director of Physical Therapy
    b. Additional staff: Asst. AD (1), Physical Therapist (3), Exercise Therapist (1)
4. Sports Psychology
    a. Kelli Moran-Miller, The Anderson Brothers Director of Sport Psychology
    b. Additional staff: Asst. Director (1)

v. Sports Nutrition
1. Joey Gatewood, Assistant Athletics Director • Sports Nutrition
2. Additional staff: Director (1), Asst. Sports Dietician (3)

7. **External State of the Athletic Department**
    a. Giving
        i. Buck/Cardinal Club
            1. Athletic Director's Circle ($250,000+ over five-year period)
            2. Stanford Athletics Legacy Circle (planned giving)
            3. Membership Guide (2024)
            4. Giving Levels
                a. Director's Circle ($50,000+)
                b. Legacy ($25,000)
                c. Championship ($10,000)
                d. Farm ($5,000)
                e. Hall of Fame ($2,500)
                f. All-American ($1,000)
                g. Coaches ($500)
                h. Tiny Thornhill ($100)
            5. Board members (partial list)
                a. Lorraine Fox (Bio, LinkedIn), former Director of Wealth Management, Partner at Aspiriant
                b. Susan Lynch (Bio), Tournament Director of the EPATT Pro-Am Kids Cup; former Stanford WTEN student-athlete
                c. Adrian Rosenkranz (Bio, LinkedIn), Chief Revenue Officer, Webflow
                d. Amy Paye Venuto, attorney; sister of WBB HC Kate Paye
        ii. Endowment support starts at $250,000 and gifts are payable over a five-year period (Endowed Positions)
        iii. DAPER Investment Fund
            1. Co-investment fund of the Stanford Management Company
            2. President: Steve Krausz '77 '85 (Bio, LinkedIn), General Partner, U.S. Venture Partners
            3. Members (partial list)
                a. Coleman Andrews '79 (Bio, LinkedIn), Chief Executive Officer & Co-Owner, RMWC
                b. John Backus '81 '84 (Bio, LinkedIn), Co-Founder, Managing Partner & CIO, PROOF
                c. Thomas M. Benninger '79 '86 (Bio), Managing General Partner/Co-Founder, GLC Investment Advisors

d. Greg Ennis ‘89 (LinkedIn), Managing Director, Peninsula Ventures
e. Jeff Jordan ‘87 (Bio, LinkedIn), General Partner, Andreessen Horowitz
f. Michael Odrich ‘85 (Bio), Managing Partner & Co-Founder of A&M Capital
g. Jeff Stevens ‘86 ‘90 (Bio, LinkedIn), Managing Director, Anacapa Partners
h. Rick Yang ‘05 (Bio, LinkedIn), Partner & Head of Technology, New Enterprise Associates

iv. Major Donor/Key Alumni Backgrounds
1. Arrillaga Family
a. John Arrillaga, ’60 (d. 2022)
i. Lifetime giving to the university exceeded $300 million; Degree of Uncommon Man recipient (2009); former MBB student-athlete
b. Laura Arrillaga-Andreessen, ’92, MBA ’97, MA ’98, MA ’ 99 and Marc Andreessen
i. Laura - founder, Silicon Valley Social Venture Fund (SV2); Stanford GSB lecturer
ii. Marc - co-founder of venture capital firm Andreessen Horowitz
c. John Arrillaga, Jr., ’92, MBA ’98 and Justine Stamen Arrillaga
i. John - co-founder of A&E Real Estate Holdings
ii. Justine - founder, The TEAK Fellowship
2. Penny and Phil Knight, MBA ’62
a. Lifetime giving to the university exceeds $575 million
b. Phil - Degree of Uncommon Citizen recipient (2024); co-founder of Nike
3. Carrie Walton Penner, MA ’97, and Greg Penner, MBA ’97
a. "Generous gift" in 2020-21 providing broad-based support for DAPER; additional gifts have supported Athletics, the Hoover Institution and the Graduate School of Education
b. Co-owners of the Denver Broncos

   c. Carrie - Stanford Board of Trustees member; K-12 Education Program Committee for the Walton Family Foundation; grandfather founded Walmart;
   d. Greg - Chairman of the Walmart Board of Directors; founder of Madrone Capital Partners
4. Elizabeth and Bruce Dunlevie, MBA ’84
   a. "Generous gift" in 2020-21 providing broad-based support for DAPER; endowed both Water Polo HC positions; additional gifts have supported Packard Children’s Hospital and Stanford Medicine ($80 million in 2021), the humanities and the Knight-Hennessy Scholars Program
   b. Elizabeth - board chair at the Lucile Packard Foundation for Children’s Health and a board member at Packard Children’s Hospital
   c. Bruce - general partner in Benchmark Capital; former Stanford Board of Trustees member and chairman of the board of Stanford Management Company
5. Mindy, ’84, ’MBA ’88, and Jesse Rogers, ’79
   a. "Generous gift" in 2020-21 providing broad-based support for DAPER; additional gifts have supported the arts, athletics, the Graduate School of Education, the Graduate School of Business and funds for both undergraduate and graduate students
   b. Mindy - former Stanford Board of Trustees member; board of directors at Stanford Healthcare, the Lucile Packard Children’s Hospital (vice chair), and the Lucile Packard Foundation for Children’s Health; sits on National Board Of Directors for Positive Coaching Alliance
   c. Jesse - AD search committee member; Lifetime Cardinal (NIL collective) Board member; has served on the Executive Committee of the Stanford Athletic Board and chaired the Strategy Committee of the DAPER Investment Fund; managing director of Altamont Capital Partners
6. Tracy Moritz and Gene Sykes, MBA ’84
   a. Matching gift in 2020-21 toward Buck/Cardinal Club and individual sport giving; additional support for the Graduate School of Business and endowed the Sykes Family Emmett

Interdisciplinary Program in Environment and Resources Directorship Fund
   b. Gene - Former Stanford Board of Trustees member; managing director at Goldman Sachs; chair of the USOPC Board of Directors; former CEO of LA28
7. Dianne and Tad Taube, ‘53, MBA ‘57
   a. Principal gift toward Taube Family Tennis Stadium, as well as support for Stanford Stadium renovations; lifetime giving to the university exceeds $80 million
   b. Tad - Former chair of Stanford Athletic Board; Founder and Chairman, Woodmont Real Estate Services; Founder and Chairman, Taube Philanthropies
   c. Dianne - CEO of Taube Investments, Inc.; President and Vice Chair, Taube Philanthropies
8. Laird Q. Kagan, ‘80, MBA ‘85
   a. Name is on Soccer/Lacrosse stadium
   b. Former MSOC student-athlete; former member of the Stanford Athletic Board
   c. Founder & Managing Director, Cagan McAfee Capital Partners
9. Klein Family
   a. Name is on field at Sunken Diamond; additional support for clubhouse, press box, batting cages; name is also on Baseball field at Pacific
   b. Bud D. Klein, ‘50 (d. 2011) - former Baseball and Football student-athlete; agribusiness magnate
   c. Kate Kelly Klein and Tom Klein, '73, MBA '79
      i. Kate - former KPIX anchor
      ii. Tom - Former Rugby and Football student-athlete; proprietor of Rodney Strong Vineyard
   d. Diane and Steve Klein
   e. Kathy (Klein) and Steve Jackson
10. Jill and Boyd Smith, MBA ‘64
   a. Name is on Softball stadium
   b. Boyd - co-founder of WSJ Properties; former Manager of Stanford Real Estate; has served on boards of Lucile Packard Children’s Hospital and the Hoover Institution

11. Roberta and Malin Burnham, ‘49
    a. Name is on Burnham Pavilion and an endowed Sailing coach position
    b. Malin - former Sailing student-athlete; former chairman of John Burnham & Company Insurance and Burnham Real Estate
12. Paul Violich, '57, MBA ‘62
    a. Endowed three women’s head coaching positions
    b. Former S&D, Water Polo and Rugby student-athlete
    c. President of Violich Capital Management & Violich Farms, Inc.
13. Athletics Hall of Fame

v. Cardinal Connect (NIL)
1. On-Campus Staff: Lindsey Jones, NIL General Manager
2. Collective: Lifetime Cardinal
    a. Board Members
        i. Ed McCaffrey ’91, MA ‘91, All-American WR, 3x Super Bowl Champion
        ii. Jesse Rogers ‘79, Co-Founder & Managing Director, Altamont Capital
        iii. Chip Hall ‘92, Executive Director | Google, Teracent, Yahoo!, Stanford Track & Field
        iv. Kevin Malloy ’91, Director of Marketing & Finance | Egg Strategy COO, Stanford & Notre Dame Media Relations
        v. Kate Dalman, Director of Operations | Assistant Director, Stanford Football Operations
        vi. Payton Chang ‘19, Marketing Manager | Fanatics, Miami Dolphins, Stanford Volleyball
3. Vendors
    a. INFLCR
    b. Altius Sports Partners (GM Program)

vi. Local Business Scene
1. Chambers of Commerce
    a. Palo Alto // Silicon Valley Central // San Francisco
2. San Francisco Business Times
3. Fortune 500

vii. Stanford Alumni Association
1. Executive Leadership
a. Howard E. Wolf, ’80, Vice President for Alumni Affairs, Stanford University and President, Stanford Alumni Association
b. Jasmin Cooke, ’05, Chief People and Culture Officer
c. Janet Hall, MBA ’97, Chief Financial Officer
d. Renée Hirschberg, Chief Alumni Relations Officer
e. Board of Directors leadership
i. Jennifer Chou, ’00, MA ’01, JD ’05 (Chair), Assistant United States Attorney, United States Attorney's Office
ii. David Hornik, ’90 (Vice Chair), Founding Partner, Lobby Capital

b. Conference Affiliations
i. Atlantic Coast Conference
1. Commissioner: Jim Phillips (since Feb. 2021)
2. Membership: Boston College, Cal, Clemson, Duke, Florida State, Georgia Tech, Louisville, Miami, North Carolina, North Carolina State, Notre Dame, Pittsburgh, SMU, Stanford, Syracuse, Virginia, Virginia Tech, Wake Forest
3. Tax Filings
4. Distributions
a. Stanford expected to receive 30% of a whole ACC share thru 2030-31, 70% in 2031-32, 75% in 2032-33 and then full financial shares beginning in 2033-34
b. Original 14 members expected to receive $45 million+
ii. Affiliate Conferences
1. Mountain Pacific Sports Federation
a. Commissioner: Foti Mellis (since June 2021)
b. Membership
i. Men’s Gymnastics: Air Force, Cal, Oklahoma, Stanford
ii. Men’s Volleyball: BYU, Concordia Irvine, Grand Canyon, Menlo, Pepperdine, Stanford, UCLA, USC, Vanguard

iii. Men's Water Polo: Augustana (IL), Austin, Cal, Penn State Behrend, Stanford, UCLA, USC, Washington & Jefferson, Wheaton (MA)
iv. Women's Beach Volleyball: Cal, Grand Canyon, Oregon, Stanford, UCLA, USC, Washington
v. Women's Water Polo: Arizona State, Cal, Indiana, San Jose State, Stanford, UCLA, USC
vi. Men's Rowing: Cal, Gonzaga, Oregon State, San Diego, Santa Clara, Stanford, UC San Diego, Washington
vii. Women's Artistic Swimming: Stanford, Texas Woman's, Incarnate Word, Wheaton (MA)

2. Pacific Coast Collegiate Sailing Conference
    a. Commissioner: Brad Schaupeter
    b. Membership: Arizona State, Cal, Cal Poly, Cal State Monterey Bay, CSU Channel Islands, CSU Maritime, Hawai'i, Long Beach State, Oregon, San Diego State, Santa Clara, Stanford, UC Davis, UC Irvine, UC San Diego, UC Santa Barbara, UC Santa Cruz, UCLA, USC, Washington, Western Washington
3. Mid-Atlantic Squash Conference
    a. Commissioner: Anderson Good
    b. Membership: Dickinson, Drexel, Franklin & Marshall, Georgetown, Stanford, Virginia
4. Intercollegiate Rowing Association (Women's Lightweight Rowing)
    a. Commissioner: Laura Kunkemueller
    b. Membership: Boston University, Georgetown, Gordon, Harvard, Iona, MIT, Princeton, Stanford, Wisconsin

c. Details on Third-Party Relationships
    i. TV: ESPN thru 2035-36 (via ACC)
    ii. Multimedia: LEARFIELD
    iii. Apparel: Nike
    iv. Website: WMT Digital
    v. Licensing: CLC
    vi. Ticketing: vivenu (since July 2023)
    vii. Ticket Resale: StubHub
    viii. Travel Management: Anthony Travel

ix. Seating: LEARFIELD Amplify
x. Retail: Fanatics

d. Media Landscape
   i. Print Media
      1. The Mercury News
         a. Jon Wilner (Archive, Twitter)
         b. Harold Gutmann (Archive)
         c. Jeff Faraudo (Archive, Twitter)
         d. Christian Babcock (Archive, Twitter)
         e. Jeff Metcalfe (Archive)
         f. Michael Nowels, sports editor (Archive, Twitter)
         g. Darren Sabedra, assistant sports editor (Archive, Twitter)
      2. San Francisco Chronicle
         a. Steve Kroner (Archive, Twitter)
         b. Marisa Ingemi (Archive, Twitter)
         c. Ann Killion (Archive)
         d. Ron Kroichick (Archive)
      3. Stanford Cardinal on SI
         a. Dylan Grausz (Archive, Twitter)
         b. Jason Burke (Archive)
         c. Lucca Mazzie (Archive, Twitter)
      4. Stanford Daily (student publication)
   ii. Fan Sites
      1. Cardinal Sports Report (Rivals)
      2. Cardinal247 (247sports)
   iii. Local Sports Radio
      1. KNBR 680
      2. 97.5 The Game
      3. KZSU Stanford 90.1 FM
   iv. Local TV Affiliates
      1. ABC7 News
      2. KRON4
      3. NBC Bay Area
      4. KTVU FOX 2

## 8. Athletic Department Leadership

a. Staff Directory
b. Senior Administration
   i. Bernard Muir, The Jaquish & Kenninger Director of Athletics
   ii. Alden Mitchell, Interim Athletics Director | Chief Operating Officer
   iii. Carter Henderson, Deputy Athletics Director • External Relations
   iv. Jacquelyn Kulgevich, The Don and Sally Clark Director of Leadership and Development
   v. Ray Purpur, Deputy Director of Athletics • Capital Projects
   vi. Brian Favat, Executive Associate Athletics Director, Director of Finance
   vii. Angie Jabir, Executive Associate Athletics Director • Sport Administration
   viii. Adam Schneberger, Executive Associate Athletics Director • Development
   ix. Meredith Basil, Associate Dean of Academic Advising
   x. Tara VanDerveer, Special Advisor to the Athletics Director
   xi. Additional staff: Sr. Assoc. AD (2), Assoc. AD (8), Asst. AD (19)
   xii. Jay Mitchell, Faculty Athletics Representative
c. Recent Athletic Director History
   i. Bernard Muir (July 2012-present)
      1. Will step down at end of 2024-25 academic year
      2. Hired from AD post at Delaware
      3. Previously AD at Georgetown, administrative roles at Notre Dame and NCAA
   ii. Bob Bowlsby (July 2006 - June 2012)
      1. Departed for Commissioner post at the Big 12
      2. Hired from AD post at Iowa
   iii. Ted Leland (June 1991 - Dec. 2005)
      1. Departed for VP for University Advancement post at Pacific
      2. Previously AD at Pacific and Dartmouth

## 9. Coaching Staff

a. Head Coaches (hire/start date)
   i. David Esquer '87 (June 2017), The Clarke and Elizabeth Nelson Director of Baseball
   ii. Kyle Smith (March 2024), Anne and Tony Joseph Director of Men's Basketball

iii. Kate Paye ‘95 (April 2024), The Setsuko Ishiyama Director of Women's Basketball
iv. Andrew Fuller (Sept. 2016), Head Coach, Beach Volleyball
v. Alexander Massialas ‘17 (July 2024), Head Coach, Women's and Men's Fencing
vi. Roz Ellis (June 2021), Susan Ewing York Director of Women’s Field Hockey
vii. Football
    1. Andrew Luck ‘12 ‘23 (Nov. 2024), General Manager
    2. Frank Reich, Interim Head Coach (for the 2025 season)
viii. Conrad Ray ‘97 (2004), The Knowles Family Director of Men's Golf & General Manager • Stanford Golf Course
ix. Anne Walker (2012), The Margot and Mitch Milias Director of Women's Golf
x. Thom Glielmi (2003), Head Coach, Men’s Gymnastics
xi. Tabitha Yim ‘08 (Aug. 2017), Rodgers Family Director of Women’s Gymnastics
xii. Danielle Spencer (June 2019), Paul A. Violich Women’s Lacrosse Head Coach
xiii. Ted Sobolewski (July 2019), Farwell Family Director of Men’s Rowing
xiv. Derek Byrnes (Aug. 2016), Farwell Family Director of Women’s Rowing
xv. Lizzy Houston (Sept. 2023), Associate Head Coach, Women’s Lightweight Rowing
xvi. Chris Klevan (June 2021), Head Coach, Sailing
xvii. Jeremy Gunn (Dec. 2011), The Knowles Family Director of Men's Soccer
xviii. Paul Ratcliffe (2003), The Knowles Family Director of Women's Soccer
xix. Jessica Allister ‘04 (July 2017), Paul A. Violich Director of Softball
xx. Mark Talbott (2004), Head Coach, Squash
xxi. Megan Abarca (May 2018), Head Coach, Artistic Swimming
xxii. Dan Schemmel (May 2019), The Goldman Family Director of Men's Swimming
xxiii. Chris Lindauer (May 2025), Paul A. Violich Director of Women's Swimming
xxiv. Paul Goldstein ‘98 (June 2014), Taube Family Director of Men's Tennis
xxv. Frankie Brennan (Sept. 2024), The Peter and Helen Bing Director of Women's Tennis
xxvi. J.J. Clark (July 2019), Franklin P. Johnson Director of Track and Field and Cross Country

xxvii. John Kosty (2007), The Birkhofer Family Men's Volleyball Head Coach
xxviii. Kevin Hambly (Jan. 2017), The Montag Family Director of Women's Volleyball
xxix. Brian Flacks (March 2022), The Dunlevie Family Director of Men's Water Polo
xxx. John Tanner '82 (1998), The Dunlevie Family Director of Women's Water Polo
xxxi. Chris Ayres (Sept. 2023), The Matt Gentry Head Wrestling Coach

b. Assistant Coaches
   i. Football
      1. Bobby April, Willie Shaw Director of Defense/Outside Linebackers
      2. Malcolm Agnew, Running Backs
      3. Nate Byham, Tight Ends
         a. Pete Thamel reports will serve as OC in 2025
      4. Ross Kolodziej, Defensive Line
      5. Tyler Osborne, The Krishnamurthi Wide Receivers Coach and Assistant Quarterbacks Coach
      6. Al Netter, Co-Offensive Line Coach
      7. Andy Thompson, Assistant Head Coach • Co-Defensive Coordinator • Inside Linebackers
      8. Viane Talamaivao, Co-Offensive Line Coach
      9. Kodi Whitfield, Assistant - Safeties
      10. Paul Williams, Cornerbacks
   ii. Men's Basketball
      1. Eric Reveno '89, James C. Gaither Associate Head Men's Basketball Coach
      2. Jim Shaw, Oscar da Silva Associate Head Men's Basketball Coach
      3. Wayne Hunter, Assistant Coach
      4. Derrick Wrobel, Assistant Coach
      5. Stephen Frankoski, Assistant Coach
   iii. Women's Basketball
      1. Tempie Brown, The Harry K. and Ida S. Berland Associate Head Women's Basketball Coach
      2. Katy Steding '90, The Peiros Family Assistant Women's Basketball Coach
      3. Heather Oesterle, The Tara VanDerveer Assistant Women's Basketball Coach

4. Erica McCall '17, Assistant Coach
5. Jeanette Pohlen '11, Assistant Coach

## 10. Deep Dig Program Reviews

a. Historical Win-Loss/RPI/Attendance Results by Program
   i. Football
   ii. Men's Basketball
   iii. Women's Basketball
   iv. Baseball
   v. Field Hockey
   vi. Women's Lacrosse
   vii. Men's Soccer
   viii. Women's Soccer
   ix. Softball
   x. Men's Volleyball
   xi. Women's Volleyball
   xii. Men's Water Polo
   xiii. Women's Water Polo

b. LEARFIELD Directors' Cup Standings
   i. Ranked 2nd in 2023-24, 1st in the Pac-12
   ii. Ranked 1st in 2022-23, 1st in the Pac-12
   iii. Ranked 2nd in 2021-22, 1st in the Pac-12
   iv. Ranked 2nd in 2020-21, 1st in the Pac-12
   v. No Rankings in 2019-20

c. Recruiting classes & rankings (per 247sports.com)
   i. Football
      1. Ranks 42nd in Team Talent Composite, 8th in the ACC
      2. Recruit
         a. Ranked 31st in 2024, 6th in the ACC
         b. Ranked 44th in 2023, 8th in the Pac-12
         c. Ranked 19th in 2022, 2nd in the Pac-12
         d. Ranked 43rd in 2021, 7th in the Pac-12
         e. Ranked 21st in 2020, 3rd in the Pac-12
         f. Previous Rankings
      3. Transfer
         a. Ranked 129th in 2024, 16th in the ACC

b. Ranked 76th in 2023, 12th in the Pac-12
c. Ranked 116th (tie) in 2022, 11th in the Pac-12

ii. Men's Basketball
1. Recruit
a. Ranked 72nd in 2024, 15th in the ACC
b. Ranked 33rd in 2023, 5th in the Pac-12
c. Ranked 51st in 2022, 6th in the Pac-12
d. Ranked 22nd in 2021, 2nd in the Pac-12
e. Ranked 18th in 2020, 3rd in the Pac-12
f. Previous Rankings
2. Transfer
a. Ranked 81st in 2024, 16th in the ACC
b. Ranked 91st (tie) in 2023, 7th (tie) in the Pac-12
c. Not Ranked in 2022

d. Future schedules & game contracts
i. Football
1. 2025 ACC schedule
2. ACC scheduling model (2024-2030)
a. No divisions; top two teams by ACC winning percentage will compete in the ACC championship game
b. Eight ACC games per season; will play each team at least twice during seven-year cycle
c. Initial 14 teams will play three times each in California, never in back-to-back seasons
d. 16 protected annual match-ups, including Stanford vs Cal and Stanford vs SMU
3. Non-conference [via FBschedules.com]
a. Series & Home-and-Homes
i. San Jose State (2024/26/35 away, 2025/28/34 home)
ii. BYU (2022 home, 2025 away)
iii. Hawai'i (2023/25 away, 2026/30 home)
iv. TCU (2024 home, 2027 away)
v. Fresno State (2028 away, 2029 home)
vi. Vanderbilt (2032 home, 2033 away)
b. Single Games
i. 2025 vs Notre Dame

ii. Basketball
    1. ACC MBB scheduling format (2025-26)
        a. 18-game schedule
        b. Each team will play one primary partner both home and away (Stanford's primary partner = Cal) as well as one variable partner home and away. The variable partner will be determined each season.
        c. Teams will play one game, home or away, against 14 of the remaining 15 teams annually.
    2. ACC WBB scheduling format (2025-26)
        a. 18-game schedule
        b. Each school has an assigned travel partner that will feature a home-and-away series.
        c. The home and away matchups will flip annually.
        d. Initial 14 teams travel to Pacific Time Zone once every two seasons.
    3. SEC/ACC Challenges (2025)
        a. MBB: [not participating]
        b. WBB: Tennessee at Stanford

## 11. City/Area Profile

a. Overview
    i. City of Palo Alto
    ii. TripAdvisor Things to Do in San Francisco Bay Area
    iii. Data USA
b. Cost of Living: 77.8% higher than the national average
c. Where to Live
    i. Neighborhoods
        1. AreaVibes
        2. Niche
    ii. Real Estate
        1. Santa Clara County
        2. San Mateo County
d. Schools
    i. Public Schools
        1. GreatSchools

2. SchoolDigger
    a. Santa Clara County
    b. San Mateo County
3. Niche

ii. Private Schools
1. PrivateSchoolReview
2. Niche

e. Houses of Worship
i. Churches
ii. Synagogues
iii. Mosques/Masjids

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